

Insurance: Mathematics and Economics 25 (1999) 281-293



# Analytic and bootstrap estimates of prediction errors in claims reserving \*

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Received 1 September 1998; received in revised form 1 January 1999; accepted 27 April 1999

## Abstract

We consider an appropriate residual definition for use in a bootstrap exercise to provide a computationally simple method of obtaining reserve prediction errors for a generalised linear model which reproduces the reserve estimates of the chain ladder technique (under certain restrictions which are specified in the paper). We show how the bootstrap prediction errors can be computed easily in a spreadsheet, without the need for statistical software packages. The bootstrap prediction errors are compared with their analytic equivalent from other stochastic reserving models, and also compared with other methods commonly used, including Mack's distribution free approach (Mack, 1993. ASTIN Bulletin 23 (2), 213–225) and methods based on log-linear models. ©1999 Elsevier Science B.V. All rights reserved.

Keywords: Claims reserving; Chain ladder technique; Generalised linear models; Bootstrapping; Prediction errors

## 1. Introduction

In recent years, considerable attention has been given to the relationship between various stochastic models and the chain ladder technique. Stochastic models have been constructed with the aim of producing *exactly* the same reserve estimates as the traditional deterministic chain ladder technique. At first sight, this might seem like a futile exercise: why use a complex stochastic method to find reserve estimates when a simple deterministic method will suffice? The answer is that as well as the reserve estimates, there are other aspects of the model which are of importance, such as the underlying distributional assumptions of the model being fitted, estimates of the likely variability in the parameter estimates, and an estimate of the goodness-of-fit of the model. It is also useful to know where the data deviate from the fitted model, and to have a sound framework within which other models can be fitted and compared.

To date, two models have been suggested, both of which provide reserve estimates which are identical to those provided by the deterministic chain ladder technique (under suitable constraints explained in Section 2), and allow estimates of reserve variability to be calculated. These are Mack's distribution free approach (Mack, 1994), and Renshaw and Verrall's approach using generalised linear models (Renshaw and Verrall, 1994). Other models have

 $<sup>\</sup>stackrel{\scriptscriptstyle \leftrightarrow}{\phantom{}}$  Presented at the 2nd IME Conference, Lausanne, 1998.

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been proposed which provide reserve estimates which are usually close to those from the chain ladder technique, but not identical.

A key advantage of Renshaw and Verrall's approach is that it is embedded within the generalised linear modelling framework, widely used in statistical modelling. Theory associated with generalised linear models can be used to suggest how parameter estimates can be obtained, and also to suggest appropriate goodness-of-fit measures and residual definitions. The theory can also help in deriving analytic standard errors of prediction (prediction errors) of reserve estimates.

Residuals can also be used in a bootstrap exercise to provide bootstrap standard errors. It is important when bootstrapping to use a residual definition which is appropriate to the model under consideration. Renshaw and Verrall's model suggests a residual definition which is appropriate for bootstrapping reserve estimates. This residual definition deviates from the definition used in previous papers on bootstrapping reserve estimates (Brickman et al., 1993; Lowe, 1994), and overcomes some of the difficulties previously identified.

Analytic prediction errors involve complex formulae which are difficult to evaluate. On the other hand, bootstrap prediction errors are remarkably easy to calculate, and can be computed using a spreadsheet, without recourse to specialised statistical modelling packages.

In the following section, we provide a brief overview of other stochastic reserving models, in addition to those mentioned above. Sections 3 and 4 introduce analytic prediction errors and bootstrap prediction errors. An example in which results from the various models are compared is contained in Section 5. An outline of the calculations required for the bootstrap prediction errors appears in Appendix A.

#### 2. Stochastic reserving models

Kremer (1982) considered the logarithm of incremental claims amounts as the response and regressed on two non-interactive covariates.

Let  $C_{ij}$  denote the incremental claims amount arising from accident year *i* paid in development year *j*. Let  $Y_{ij} = \log(C_{ij})$  and consider the log-normal class of models  $Y_{ij} = m_{ij} + \epsilon_{ij}$  with

$$Y_{ij} \sim \mathrm{IN}(m_{ij}, \sigma^2), \tag{2.1}$$

$$\epsilon_{ij} \sim \mathrm{IN}(0, \sigma^2), \tag{2.2}$$

$$m_{ij} = \eta_{ij}, \tag{2.3}$$

$$\eta_{ij} = c + \alpha_i + \beta_j, \quad \alpha_1 = \beta_1 = 0.$$
 (2.4)

The normal responses  $Y_{ij}$  are assumed to decompose (additively) into a deterministic non-random component with mean  $m_{ij} = \eta_{ij}$  and a homoscedastic normally distributed random error component about a zero mean. The use of the logarithmic transform immediately imposes a limitation on this class of models in that incremental claim amounts must be positive.

Eqs. (2.1)–(2.4) define the model introduced by Kremer. Accident year and development year are treated as factors, with a parameter  $\alpha_i$  for each accident year *i* and a parameter  $\beta_j$  for each development year *j*. It should be noted that this representation implies the same development pattern for all accident years, where that pattern is defined by the parameters  $\beta_j$ .

Parameters in the predictor structure  $\eta_{ij}$  are estimated by maximum likelihood, which in the case of the normal error structure is equivalent to minimizing the residual sum of squares. The unknown variance  $\sigma^2$  is estimated by the residual sum of squares divided by the degrees of freedom (the number of observations minus the number of parameters estimated).

Given the parameter estimates, the predicted values on a log scale can be obtained by introducing those estimates back into Eq. (2.4). Unfortunately, exponentiating to give predicted values on the untransformed scale introduces a bias, which must be corrected. Specific details can be found in Renshaw (1989); Verrall (1991a). This model usually produces predicted values which are close to those from the simple chain ladder technique.

Standard results from statistical theory allow prediction errors to be calculated for reserve estimates, and also allow diagnostic checks of the fitted model to be performed by analysing appropriate residuals.

It should be noted that the model can be extended by considering alternatives to the linear predictor specified in Eq. (2.4). This log-normal model and further generalisations have been considered by Zehnwirth (1989), Zehnwirth (1991), Renshaw (1989), Christofides (1990), Verrall (1991a,b), amongst others.

In 1994, two papers were published, both of which derived stochastic models giving the same reserve estimates as the deterministic chain ladder technique. Mack (1994) presented a distribution free approach, whereas Renshaw and Verrall (1994) presented a model with the distributional properties fully specified. In an earlier paper, Mack (1993) derived reserve standard errors for his distribution free approach. The approach of Renshaw and Verrall (1994) is considered in detail because of the relevance when introducing the bootstrap. In the example in Section 5, the results from Mack (1994) are compared with those obtained by Renshaw and Verrall (1994), and by using a bootstrap approach.

Renshaw and Verrall (1994) proposed modelling the incremental claims  $C_{ij}$  directly as the response, with the same linear predictor as Kremer, but linking the mean to the linear predictor through the logarithmic link function, while using an "over-dispersed" Poisson error distribution. Formally,

$$E[C_{ij}] = m_{ij} \quad \text{and} \quad Var[C_{ij}] = \phi E[C_{ij}] = \phi m_{ij}, \tag{2.5}$$

$$\log(m_{ij}) = \eta_{ij},\tag{2.6}$$

$$\eta_{ij} = c + \alpha_i + \beta_j \quad \alpha_1 = \beta_1 = 0. \tag{2.7}$$

Eqs (2.5)–(2.7) define a generalised linear model in which the response is modelled with a logarithmic link function and the variance is proportional to the mean (hence "over-dispersed" Poisson). The parameter  $\phi$  is an unknown scale parameter estimated as part of the fitting procedure.

Since this model is a generalised linear model, standard statistical software can be used to obtain maximum (quasi) likelihood parameter estimates, fitted and predicted values. Standard statistical theory also suggests goodness-of-fit measures and appropriate residual definitions for diagnostic checks of the fitted model.

Renshaw and Verrall were not the first to notice the link between the chain ladder technique and the Poisson distribution (see Appendix A of Mack (1991)), but were the first to implement the model using standard methodolgy in statistical modelling, and to provide a link with the analysis of contingency tables.

It should be noted that the model proposed by Renshaw and Verrall is robust to a small number of negative incremental claims, since the responses are the incremental claims themselves (rather than the logarithm of the incremental claims as in log-normal models). However, because of the way in which the model structure is parameterised and the estimates obtained, it is necessary to impose the restriction that the sum of incremental claims in every row and every column of the data triangle must be positive. Furthermore, because of the logarithmic link function, fitted values are always positive. This usually makes the model unsuitable for use with incurred claims, which often include overestimates of case reserves in the early stages of development leading to a series of negative incremental incurred claims in the later stages of development.

Mack (1991) suggested a further model which is relevant to this paper. In this model, a multiplicative parametric structure is proposed for the mean incremental claims amounts which are modelled as Gamma response variables, and a rather complex fitting procedure for obtaining maximum likelihood parameter estimates is used. As Renshaw and Verrall (1994) note, exactly the same model can be fitted using a generalised linear model in which the incremental claim amounts are modelled as independent Gamma response variables, with a logarithmic link function and the same linear predictor as Kremer (1982). Formally,

$$E\left[C_{ij}\right] = m_{ij} \text{ and } Var\left[C_{ij}\right] = \phi E\left[C_{ij}\right]^2 = \phi m_{ij}^2, \qquad (2.8)$$

$$\log(m_{ij}) = \eta_{ij},\tag{2.9}$$

$$\eta_{ij} = c + \alpha_i + \beta_j, \quad \alpha_1 = \beta_1 = 0.$$
 (2.10)

The only difference between this model and the model proposed by Renshaw and Verrall (1994) is that the variance is now proportional to the mean squared. The model defined by Eqs. (2.8)–(2.10) can be fitted using standard statistical software capable of fitting GLMs. Like the log-normal models, fitted values from this model are usually close to those from the standard chain ladder technique, but not exactly the same.

#### 3. Analytic estimates of reserve prediction errors

One of the principle advantages of stochastic reserving models is the availability of estimates of reserve variability. Commonly used in prediction problems (as we have here) is the standard error of prediction, also known as the prediction error, or root mean square error of prediction. Consider accident year i and claim payments in development year j (yet to be observed). The mean square error of prediction is given by

$$E\left[(C_{ij} - \hat{C}_{ij})^2\right] \cong \operatorname{Var}\left[C_{ij}\right] + \operatorname{Var}\left[\hat{C}_{ij}\right]$$
(3.1)

For a detailed justification of Eq. (3.1), see Renshaw (1994). Eq. (3.1) is valid for the log-normal reserving models, the over-dispersed Poisson model, and the Gamma model. Note that the mean square error of prediction can be considered as the sum of two components, variability in the data (process variance) and variability due to estimation (estimation variance). The precise form of the two components of the variance is dictated by the specification of the model fitted. For the log-normal model defined by Eqs. (2.1)–(2.4), the precise form of the two components of variance can be found in Renshaw (1989) or Verrall (1991a).

A general form for the process variance can be derived for the over-dispersed Poisson and Gamma models. From Eqs. (2.5) and (2.8), it can be seen that

$$\operatorname{Var}\left[C_{ij}\right] = \phi m_{ij}^{\rho},\tag{3.2}$$

where  $\rho = 1$  for the over-dispersed Poisson model and  $\rho = 2$  for the Gamma model.

For the estimation variance, we note that for the over-dispersed Poisson and Gamma models

$$\hat{C}_{ij} = m_{ij} = \exp(\eta_{ij}).$$

Then using the delta method,

$$\operatorname{Var}[\hat{C}_{ij}] \cong \left| \frac{\partial m_{ij}}{\partial \eta_{ij}} \right|^2 \operatorname{Var}\left[ \eta_{ij} \right],$$

giving

$$E[(C_{ij} = \hat{C}_{ij})^2] \cong \phi m_{ij}^\rho + m_{ij}^2 \operatorname{Var}[\eta_{ij}]$$
(3.3)

The final component of Eq.(3.3), the variance of the linear predictor, is usually available directly from statistical software packages, enabling the mean square error to be calculated without difficulty. The standard error of prediction is the square root of the mean square error.

The standard error of prediction for origin year reserve estimates and the total reserve estimates can also be calculated. Denoting the triangle of predicted claims contributing to the reserve estimates by  $\Delta$ , the reserve estimate in origin year *i* is given by summing the predicted values in row *i* of  $\Delta$ , that is

$$C_{i^+} = \sum_{j \in \Delta_i} C_{ij}.$$

From Renshaw (1994), the mean square error of prediction of the origin year reserve is given by

$$E\left[\left(C_{i^+} - \hat{C}_{i^+}\right)^2\right] \cong \sum_{j \in \Delta_i} \phi m_{ij}^{\rho} + \sum_{j \in \Delta_i} m_{ij}^2 \operatorname{Var}\left[\eta_{ij}\right] + 2 \sum_{\substack{j_1, j_2 \in \Delta_i \\ j_2 > j_1}} m_{ij_1} m_{ij_2} \operatorname{Cov}\left[\eta_{ij_1} \eta_{ij_2}\right].$$
(3.4)

The total reserve estimate is given by

$$C_{++} = \sum_{i,j \in \Delta} C_{ij},$$

and the mean square error of prediction of the total reserve is given by

$$E\left[(C_{++} - \hat{C}_{++})^{2}\right] \cong \sum_{i,j \in \Delta} \phi m_{ij}^{\rho} + \sum_{i,j \in \Delta} m_{ij}^{2} \operatorname{Var}\left[\eta_{ij}\right] + 2 \sum_{\substack{i_{1}j_{1} \in \Delta \\ i_{2}j_{2} \in \Delta \\ i_{1}j_{1} \neq i_{2}j_{2}}} m_{i_{1}j_{1}} m_{i_{2}j_{2}} \operatorname{Cov}\left[\eta_{i_{1}j_{1}} \eta_{i_{2}j_{2}}\right].$$
(3.5)

Eqs. (3.4) and (3.5) require considerable care when summing the appropriate elements. The covariance terms are not readily available from statistical software packages. However, provided the *design matrix* and *variance–covariance matrix* of the parameter estimates can be extracted from the statistical software package used, a full matrix of the covariance terms can be calculated. Indeed, the variances of the linear predictors are simply the diagonal of such a matrix.

Note that the first term in the accident year and overall prediction errors is simply the appropriate sum of the process variances. The remaining terms relate to the estimation variance.

# 4. Bootstrap estimates of reserve prediction errors

Where a standard error is difficult or impossible to estimate analytically, it is common to adopt the bootstrap. In claims reserving, we are interested in the prediction error of the sum of random variables, and the bootstrap technique is a natural candidate for this. In regression type problems, it is common to bootstrap the residuals, rather than bootstrap the data themselves (see Efron and Tibshirani, 1993). However, it is important to use an appropriate residual definition for the problem at hand. For linear regression models with Normal errors, the residuals are simply the observed values less the fitted values. For generalised linear models, an extended definition of residuals is required which have (approximately) the usual properties of Normal theory residuals (see McCullagh and Nelder, 1989). The most commonly used residuals in generalised linear models are the Deviance residuals and the Pearson residuals. A third residual, less commonly used, is the Anscombe residual. The precise form of the residual definitions is dictated by the error distribution. For the model defined by Eqs. (2.5)–(2.7), we use the form of residuals suitable for Poisson GLMs, which are:

unscaled Deviance residual

$$r_{\rm D} = {\rm sign}(C - m)\sqrt{2(C\log(C/m) - C + m)},\tag{4.1}$$

unscaled Pearson residual

$$r_{\rm P} = \frac{C - m}{\sqrt{m}},\tag{4.2}$$

unscaled Anscombe residuals

$$r_{\rm A} = \frac{\frac{3}{2}(C^{2/3} - m^{2/3})}{m^{1/6}}.$$

The bootstrap process involves resampling, with replacement, from the residuals. A bootstrap data sample is then created by inverting the formula for the residuals using the resampled residuals, together with the fitted values. Given *r* and *m*, it can be seen that Eq. (4.1) cannot be solved analytically for the observed incremental claims, *C*, making deviance residuals less suitable for bootstrapping. However, it is easy to solve Eq. (4.2) for *C*. Given a resampled Pearson residual  $r_{\rm P}^*$  together with the fitted value *m*, the associated bootstrap incremental claims amount,  $C^*$ , is given by

$$C^* = r_{\rm P}^* \sqrt{m} + m. \tag{4.3}$$

It is also possible to solve the Anscombe residuals for C, but they are not considered here any further because they are less commonly used and because it is desirable to use a residual definition when bootstrapping which is consistent with the estimation of the scale parameter (see below).

Having obtained the bootstrap sample, the model is refitted and the statistic of interest calculated. The process is repeated a large number of times, each time providing a new bootstrap sample and statistic of interest. The bootstrap standard error is the standard deviation of the bootstrap statistics.

In the context of stochastic claims reserving, resampling the residuals (with replacement) gives rise to a new triangle of claims payments. Strictly, we ought to fit the over-dispersed Poisson GLM to the bootstrap sample to obtain the bootstrap reserve estimates. However, we can obtain identical reserve estimates using standard chain ladder methodology. It is at this point that the usefulness of the bootstrap process becomes apparent: we do not need sophisticated software to fit the model, a spreadsheet will suffice. To obtain the bootstrap standard errors of the reserve estimates, it is necessary to repeat the process a large number of times (say, N), each time creating a new bootstrap sample, and obtaining chain ladder reserve estimates. The bootstrap standard errors are the standard deviations of the N bootstrap reserve estimates. Once set up, the process is very quick, taking only a few seconds on a standard desktop computer.

The bootstrap standard error is an estimate of the square root of the *estimation* variance. However, it cannot be compared directly with the analytic equivalent since the bootstrap standard error does not take account of the number of parameters used in fitting the model: the bootstrap process simply uses the residuals with no regard as to how they are obtained. The analytic estimates of the estimation variance do allow for the number of parameters estimated since they involve variance and covariance terms which implicitly involve the scale parameter  $\phi$  in their calculation. The scale parameter is estimated as either the model deviance divided by the degrees of freedom, or the Pearson chi-squared statistic divided by the degrees of freedom, the choice usually making little difference. The deviance and Pearson chi-squared statistics are obtained as the sum of the squares of the corresponding residuals. The degrees of freedom are defined as the number of data points (in the original data sample) less the number of parameters used in fitting the model. Therefore, the Deviance scale parameter is given by

$$\phi_{\rm D} = \frac{\sum r_{\rm D}^2}{n-p},$$

and the Pearson scale parameter is given by

$$\phi_{\rm P} = \frac{\sum r_{\rm P}^2}{n-p},\tag{4.4}$$

where *n* is the number of data points in the sample, *p* is the number of parameters estimated and the summation is over the number (*n*) of residuals. It can be seen that an increased number of parameters used in fitting the model introduces a penalty (*ceteris paribus*).

For consistency, we use the Pearson scale parameter in the analytic estimation variance, and the Pearson residuals in the bootstrap process. The bootstrap estimation variance is analogous to the analytic estimation variance without adjusting for the number of parameters (as though the scale parameter had been calculated by dividing by *n* not n-p). To enable a proper comparison between the estimation variances given by the two procedures, it is necessary to make an adjustment to the bootstrap estimation variance to take account of the number of parameters used in fitting the model. The appropriate adjustment is to multiply the bootstrap estimation variance by n/(n - p).

To obtain the bootstrap prediction error, it is necessary to add an estimate of the process variance, which is simply the scale parameter multiplied by the reserve estimates (see Eqs. (3.4) and (3.5) when  $\rho = 1$ ). The reserve estimates are given by the initial projection from the chain ladder technique, and the scale parameter is calculated by summing the squares of the residuals used in the bootstrap exercise. The process variance can also be computed in a spreadsheet. The bootstrap prediction error is then given by

$$PE_{bs} = \sqrt{\phi_P R + \frac{n}{n-p} (SE_{bs}(R))^2},$$

where R is an accident year or total reserve, and  $SE_{bs}(R)$  is the bootstrap standard error of the reserve estimate.

It should be noted that no allowance has been made for a tail factor in the bootstrap calculations. It is not obvious how uncertainty in predicted values beyond the range of data observed should be taken into account. A fixed tail factor should not be included as this will increase the reserve estimates but leave the estimation variance unchanged, thus reducing the prediction error as a percentage of the reserve estimate. Extrapolating can only increase the uncertainty, not reduce it.

An example showing the computations required by the bootstrap can be found in Appendix A.

## 5. Example

To enable a comparison with previously published methods, we use the data from Taylor and Ashe (1983) which was also used by Verrall (1991a,b); Mack (1993); Renshaw, (1989,1994). The data are shown here in incremental form.

357 848	766 940	610 542	482 940	527 326	574 398	146 342	139 950	227 229	67 948
352118	884 021	933 894	1 183 289	445 745	320 996	527 804	266 172	425 046	
290 507	1 001 799	926219	1016654	750816	146 923	495 992	280 405		
310 608	1 108 250	776 189	1 562 400	272482	352 053	206 286			
443 160	693 190	991 983	769 488	504 851	470 639				
396132	937 085	847 498	805 037	705 960					
440 832	847 631	1 131 398	1 063 269						
359 480	1 061 648	1 443 370							
376 686	986 608								
344 014									

Reserve estimates provided by the deterministic chain ladder, the over-dispersed Poisson model, the Gamma models using the GLM implementation outlined in this paper and the (Mack, 1991) implementation, and three methods using log-normal models are shown in Table 1. Equivalent prediction errors are shown in Table 2, with the inclusion of the bootstrap approach and Mack's distribution free approach.

The results for Mack (1991), Verrall (1991a), Renshaw/Christofides and Zehnwirth have been taken from Mack (1993). The three log-normal models (Verrall (1991a), Renshaw/Christofides and Zehnwirth) are all using essentially the same model structure, as defined by Eqs. (2.1)–(2.4). The differences in the reserve estimates and the prediction errors for the log-normal models are due to alternative methods for implementing the necessary bias correction or in the calculation of  $\sigma^2$ . The prediction error using Mack's distribution free approach has been taken from Mack (1993). Renshaw (1994) used the same data to compare results from the log-normal, Poisson and Gamma chain ladder type models (using a deviance scale parameter), but did not compare his results with Mack's distribution free and Gamma models, and did not consider the bootstrap.

Table	1	

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Estimated reserves (000's)

	Chain ladder	Poisson GLM	Gamma GLM	Mack (1991)	Verrall (1991a)	Renshaw/Christofides	Zehnwirth
i = 2	95	95	93	93	96	111	109
i = 3	470	470	447	447	439	482	473
i = 4	710	710	611	611	608	661	648
i = 5	985	985	992	992	1011	1091	1069
i = 6	1419	1419	1453	1453	1423	1531	1500
i = 7	2178	2178	2186	2186	2150	2311	2265
i = 8	3920	3920	3665	3665	3529	3807	3731
i = 9	4279	4279	4122	4122	4056	4452	4364
i = 10	4626	4626	4516	4516	4340	5066	4965
Total	18 681	18 681	18 085	18 085	17 652	19512	19 124

Table 2

Prediction errors as % of reserve estimate

	Mack's distribution free	Poisson GLM analytic	Bootstrap chain ladder	Gamma GLM	Mack (1991)	Verrall (1991a)	Renshaw/ Christofides	Zehnwirth
i = 2	80	116	117	48	40 (49)	49	54	49
i = 3	26	46	46	36	30 (37)	37	39	35
i = 4	19	37	36	29	24 (30)	30	32	29
i = 5	27	31	31	26	21 (26)	27	28	25
i = 6	29	26	26	24	20 (25)	25	26	24
i = 7	26	23	23	24	20 (25)	25	26	24
i = 8	22	20	20	26	21 (26)	27	28	26
i = 9	23	24	24	29	24 (30)	30	31	30
i = 10	29	43	43	37	31 (38)	38	40	39
Total	13	16	16	15	_	15	16	16

It can be seen that Renshaw and Verrall's overdispersed Poisson GLM gives exactly the same reserve estimates as the deterministic chain ladder technique (and hence Mack's distribution free stochastic model). The Gamma model implemented as a generalised linear model gives exactly the same reserve estimates as the Gamma model implemented by Mack (1991), which is comforting rather than surprising. It can be seen that the reserve estimates of the Gamma models are close to the chain ladder estimates. The log-linear model implemented by (Verrall, 1991a) gives reserve estimates which are close to those given by the Gamma models, and again they are close to those given by the chain ladder technique on the whole. The reserve estimates given by Renshaw/Christofides and Zehnwirth are very close to each other, the difference being due to the calculation of  $\sigma^2$ .

The prediction errors as a percentage of the equivalent reserve estimates of the three log-normal models are very close to each other in total and across accident years. For the Gamma models, at first sight it appears that the prediction errors are quite different. However, Mack (1991) did not make an adjustment for the degrees of freedom used in fitting his model, the appropriate adjustment being division by n - p instead of n when calculating the scale parameter  $\phi$ , where n is the number of data points (55) and p is the number of parameters estimated (19). The adjustment affects both the estimation variance and process variance. To enable a proper comparison, it is necessary to adjust Mack's prediction errors by a factor f, where

$$f = \sqrt{\frac{n}{n-p}} = \sqrt{\frac{55}{36}} = 1.236.$$

The numbers in parentheses show Mack's prediction errors including this adjustment. It can be seen that these are now very close to those given by the Gamma GLM, the differences being due to rounding errors. Mack did not

provide a prediction error for the overall reserve. It is perhaps surprising that the prediction errors given by the Gamma models are very close to those given by the log-normal models, particularly the models of Verrall (1991a) and Zehnwirth. It should be noted, however, that for both the log-normal and gamma distributions, the variance is proportional to the mean squared.

Although the prediction error for the total reserve given by the Poisson GLM is almost identical to that given by the Gamma and log-normal models, there are some large differences when looking across accident years. The biggest difference is clearly when i = 2, where the Poisson model gives a large prediction error of 116%. It should be noted, however, that the denominator (the reserve estimate) is very low, and a large prediction error is not unexpected.

The bootstrap prediction errors (based on 1000 simulations) are extremely close to the analytic prediction errors of the Poisson model, both in total and across accident years. This is remarkable given the radically different methods used in obtaining the estimation variance.

Like the Poisson GLM and bootstrap approaches, Mack's distribution free approach gives a high prediction error when i = 2. Prediction errors using Mack's distribution free approach for the other accident years are systematically neither higher nor lower than those given by the other methods. The prediction error for the total reserve, at 13%, is slightly lower than the equivalent figures from the other methods. Again, there is no adjustment for the number of parameters used in fitting the model. It is interesting to note that using the same adjustment factor, f, as for Mack's Gamma model gives 16% for the prediction error of the total reserve, bringing it into line with the other models. Unlike the Gamma model, however, it is not clear that such an adjustment is justified.

## 6. Conclusions

With the exception of Mack's distribution free approach, all of the stochastic claims reserving models shown in this paper use exactly the same linear predictor structure, that is, the structure introduced by Kremer. The models differ in the error distribution assumed, the choice being between the log-normal, the (over-dispersed) Poisson and the Gamma distributions. The Poisson model is interesting since the reserve estimates given by the model are identical to those given by the standard deterministic chain ladder technique (under suitable constraints). Mack's distribution free approach is included because it also provides reserve estimates which are identical to those given by the deterministic chain ladder technique.

Perhaps more interesting than the reserve estimates themselves are the prediction errors given by the various models. For models in which the distributional assumptions have been specified, it is possible to use an analytic or bootstrap approach. The bootstrap approach has been outlined for the Poisson model only, since it is easy to implement in a spreadsheet environment. Since residuals can be defined for the log-normal and Gamma models, it is also possible to obtain bootstrap prediction errors for these models, but model fitting is more complex.

It has been shown that when comparing prediction errors given by different methods, it is important to ensure that both the estimation variance and process variance have been included, and that they have been calculated in a consistent manner, including adjustment for the number of parameters used in fitting the model.

A comparison of the prediction errors reveals that the Gamma and log-normal models provide very similar results when viewing the prediction errors as a percentage of reserve estimates. The bootstrap prediction errors are remarkably similar to their analytic equivalent, justifying their use with the standard chain ladder technique when applied correctly. The bootstrap procedure is practically expedient and does not require the summation of a large collection of terms, unlike the analytic and distribution free approaches.

It is interesting to note that the prediction errors of the reserve totals given by the various methods are reassuringly close in the example in Section 5. Although this is often the case, unfortunately it is not always, and care must be taken in making inferences from the results. Further work is needed to justify the use of a particular error distribution in stochastic claims reserving models. In particular, the accuracy and interpretation of accident year prediction errors needs careful consideration. Clearly, it is not appropriate to consider approximate 95% prediction intervals as the reserve estimate  $\pm$  twice the prediction errors when the prediction error is a large percentage of the reserve estimate. It is best to use the accident year prediction errors as a crude means of assessing confidence in the reserve estimates.

Although we have used the Pearson residuals in our treatment of the bootstrap, Moulton and Zeger (1991) discuss an adjusted Pearson residual which may perform better. The adjustment is difficult to accommodate in a spreadsheet environment, and consequently has been ignored since any outperformance is outweighed by difficulty of implementation.

# Acknowledgements

The authors are grateful for the support, encouragement and enthusiasm shown by Stavros Christofides while carrying out this work, and also for the useful discussions with Dr. Arthur Renshaw.

## Appendix A. Calculations required by the bootstrap

Triangle 1 below shows the cumulative paid claims from the example, together with the traditional chain ladder development factors.

Triangle 1 (observed cumulative data)

357 848	1 124 788	1735330	2 2 1 8 2 7 0	2745596	3 3 19 994	3 466 336	3 606 286	3 833 515	3 901 463
352118	1 236 139	2170033	3 353 322	3 799 067	4 1 2 0 0 6 3	4 647 867	4914039	5 339 085	
290 507	1 292 306	2 2 1 8 5 2 5	3 2 3 5 1 7 9	3 985 995	4 1 3 2 9 1 8	4 628 910	4 909 315		
310 608	1418858	2 195 047	3757447	4 0 2 9 9 2 9	4 381 982	4 588 268			
443 160	1 1 3 6 3 5 0	2 1 2 8 3 3 3	2897821	3 402 672	3 873 311				
396132	1 333 217	2180715	2985752	3 691 712					
440 832	1 288 463	2419861	3 4 8 3 1 3 0						
359 480	1 421 128	2864498							
376 686	1 363 294								
344 014									
Develop	nent factors								
3.4906	1.7473	1.4574	1.1739	1.1038	1.0863	1.0539	1.0766	1.0177	1.0000

The first stage is to obtain the cumulative fitted values, given the development factors. The fitted cumulative paid to date equals the actual cumulative paid to date, so we can transfer the final diagonal of the actual cumulative triangle to the fitted cumulative triangle. The remaining cumulative fitted values are obtained backwards by recursively dividing the fitted cumulative value at time *t* by the development factor at time t - 1. The results of this operation are shown in Triangle 2.

Triangle 2	(cumulative fitte	d values)

270 061	942 678	1 647 172	2 400 610	2817960	3 1 1 0 5 3 1	3 378 874	3 560 909	3 833 515	3 901 463
376 125	1 312 904	2 294 081	3 343 423	3 924 682	4 332 157	4 705 889	4959416	5 339 085	
372 325	1 299 641	2270905	3 309 647	3 885 035	4 288 393	4 658 349	4 909 315		
366724	1 280 089	2 2 3 6 7 4 1	3 2 5 9 8 5 6	3 826 587	4 223 877	4 588 268			
336 287	1 173 846	2 0 5 1 1 0 0	2 989 300	3 508 995	3 873 311				
353 798	1234970	2 1 5 7 9 0 3	3 144 956	3 691 712					
391 842	1 367 765	2 389 941	3 4 8 3 1 3 0						
469 648	1 639 355	2864498							
390 561	1 363 294								
344 014									

The incremental fitted values, obtained by differencing in the usual way, are shown in Triangle 3.

270 061	672 617	704 494	753 438	417 350	292 571	268 344	182 035	272 606	67 948
376 125	936779	981 176	1 049 342	581 260	407 474	373 732	253 527	379 669	
372 325	927 316	971 264	1 038 741	575 388	403 358	369 957	250 966		
366724	913 365	956652	1 023 114	566731	397 290	364 391			
336 287	837 559	877 254	938 200	519 695	364 316				
353 798	881 172	922 933	987 053	546756					
391 842	975 923	1 022 175	1 093 189						
469 648	1 169 707	1 225 143							
390 561	972733								
344 014									

Triangle 3 (incremental fitted values)

The unscaled Pearson residuals, shown in Triangle 4, can be obtained using Eq. (4.2), together with the observed and fitted incremental data.

Triangle 4	(unscaled	Pearson	residual	ls)	1
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168.93	115.01	-111.94	-311.63	170.23	521.04	-235.52	-98.64	-86.91	0.00
-39.14	-54.51	-47.73	130.76	-177.75	-135.47	252.02	25.11	73.64	
-134.09	77.35	-45.71	-21.67	231.27	-403.77	207.21	58.77		
-92.67	203.92	-184.51	533.16	-390.87	-71.77	-261.92			
184.29	-157.75	122.49	-174.18	-20.59	176.15				
71.17	59.56	-78.52	-183.21	215.31					
78.26	-129.87	108.03	-28.62						
-160.76	-99.91	197.16							
-22.20	14.07								
0.00									

A crucial step in performing the bootstrap is resampling the residuals, with replacement. One such sample is shown in Triangle 5. Notice that residuals may appear more than once when resampled with replacement (e.g. 59.56 appears four times). Care must be taken to ensure that all residuals have an equal chance of being selected.

-157.75	207.21	-261.92	115.01	-22.20	14.07	25.11	168.93	-78.52	59.56
-135.47	-135.47	115.01	184.29	-45.71	176.15	-92.67	115.01	-235.52	
215.31	-71.77	0.00	521.04	78.26	-21.67	59.56	-160.76		
-390.87	-183.21	-86.91	-157.75	-235.52	59.56	184.29			
115.01	77.35	-21.67	-45.71	533.16	0.00				
14.07	533.16	-157.75	203.92	-235.52					
-111.94	-183.21	521.04	-98.64						
-403.77	252.02	-86.91							
203.92	-28.62								
59.56									

Triangle 5 (example set of resampled residuals)

Using the resampled residuals in Triangle 5, together with the original incremental fitted values in Triangle 3, a bootstrap data sample can be calculated by using Eq. (4.3). The bootstrap sample associated with the resampled residuals in Triangle 5 is shown in Triangle 6. The associated cumulative sample is shown in Triangle 7, together

with development factors obtained by applying the standard chain ladder to the bootstrap data. The bootstrap reserve estimate is obtained from the development factors and cumulative bootstrap sample in the usual way.

188 083 293 040	842 558 805 657	484 657 1 095 099	853 267 1 238 128	403 007 546 413	300 180 519 919	281 353 317 083	254 108 311 436	231 609 234 551	83 474
503 702	858 204	971264	1 569 774	634753	389 594	406 186	170432		
130 025	738 275	871 647	863 552	389 432	434 833	475 640			
402 982	908 346	856956	893 928	904 049	364 316				
362 166	1 381 652	771 385	1 189 647	372 609					
321773	794 937	1 548 957	990 057						
192942	1 442 279	1 128 946							
517 999	944 509								
378 950									

Triangle 6 (incremental bootstrap data sample)

Triangle 7 (cumulative bootstrap data sample together with development factors)

188 083	1 0 3 0 6 4 2	1515299	2 368 566	2771573	3 071 753	3 353 106	3 607 214	3 838 823	3 922 297
293 040	1 098 697	2 193 796	3 4 3 1 9 2 4	3 978 337	4 498 255	4815338	5 1 26 774	5 361 324	
503 702	1 361 906	2 333 170	3 902 945	4 537 698	4 927 293	5 333 479	5 503 911		
130 025	868 300	1739947	2 603 500	2992931	3 4 27 7 65	3 903 405			
402 982	1 311 328	2 168 284	3 062 211	3 966 260	4 3 3 0 5 7 6				
362 166	1743818	2 515 203	3 704 849	4 077 458					
321 773	1116710	2 665 667	3 655 724						
192 942	1 635 221	2764167							
517 999	1 462 508								
378 950									
Resampled development factors									
3.992	1.760	1.502	1.170	1.110	1.092	1.054	1.053	1.021	
Bootstrap reserve estimates									

i=2	116580	
i = 3	419 829	
i = 4	526745	
i = 5	1 041 244	
i = 6	1 537 217	
i = 7	2 236 020	
i = 8	3 927 752	
i = 9	4769853	
i = 10	6 068 470	
Total	20 643 712	

The process is completed by repeatedly resampling from the residuals N times, where N is large (e.g. N = 1000), each time creating a new bootstrap sample and new bootstrap reserve estimates. The bootstrap standard errors of the reserve estimates are simply the standard deviations of the N bootstrap reserve estimates.

Table 3										
	Actual	Bootstrap	Variability		Prediction error	Prediction error (%)				
	reserve	SD	Parameter	Data						
i = 2	94 634	68 556	84737	70 554	110 265	117				
i = 3	469 511	122 608	151 548	157 153	218 320	46				
i = 4	709 638	139 107	171 941	193 204	258 634	36				
i = 5	984 889	165 159	204 142	227 610	305 745	31				
i = 6	1 419 459	206 556	255 310	273 250	373 964	26				
i = 7	2 177 641	291 556	360 373	338 448	494 384	23				
i = 8	3 920 301	517 972	640 230	454 107	784 925	20				

907 987

1949415

2841582

474 426

493 279

991 281

1024461

2010856

3 009 523

It is important to note that the bootstrap standard error so derived is an estimate of the square root of the estimation variance, with no adjustment for the degrees of freedom. To enable a comparison with the analytic estimation variance it is necessary to make the appropriate adjustment. Furthermore, to obtain the prediction error, it is necessary to add the process variance, which in this case is the scale parameter multiplied by the original reserve estimate from the chain ladder technique. The scale parameter is calculated as the Pearson chi-squared statistic divided by the degrees of freedom, where the Pearson chi-squared statistic is the sum of the (unscaled) Pearson residuals squared (see Eq. (4.4)).

The various components contributing to the prediction error are shown in Table 3. The bootstrap standard deviation is the standard deviation of 1000 bootstrap reserve estimates. Parameter variability is the bootstrap standard deviation multiplied by  $\sqrt{55/36}$ , the degrees of freedom adjustment. Data variability is the square root of the product of the scale parameter and the reserve estimates, where the scale parameter is 52 601. The bootstrap prediction error is the square root of the sum of the squares of parameter variability and data variability.

#### References

i = 2i = 3i = 4i = 5i = 6i = 7i = 8

i = 9

i = 10

Total

4278972

4625811

18 680 856

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734 598

1577154

2 298 953

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